

*APG Forum on Public Private Partnerships &
International Public Procurement Forum*

***Ensuring Successful PPPs for Asia's Development:
Governance and Law***

13-14 October 2016
Beijing, China

WELCOME NOTE

On behalf of the meeting organizers, I would like to welcome you to the 2nd Asian Public Governance (APG) Forum on Public Private Partnerships, co-organized by China Institute of Public Procurement at Central University of Finance and Economics, and Korea Legislation Research Institute in collaboration with the Directorate for Public Governance and Territorial Development of OECD.

The OECD Korea Policy Centre works to improving public governance in the Asia-Pacific region by cooperating with relevant potential organizers in member as well as non-member countries through numerous international meetings and seminars as well as capacity building programs.

Today's meeting on "Ensuring Successful PPPs for Asia's Development: Governance and Law" constitutes an opportunity to enhance international development in the Asia-Pacific region through the dissemination of international norms and standards in the field of procurement and infrastructure development. It is deemed meaningful as it recognizes the increased importance of how the public sector tackles the emerging social challenges by means of public-private partnerships in the region.

The Public Governance Programme of the OECD Korea Policy Centre aims to provide a regional platform to discuss key issues on PPP as an instrument of regional development, to reflect the Asia-Pacific perspectives in the future work, and to gain and share regional assessment on challenges and barriers to their effectiveness, in hopes of promoting the rule of law, advancing good governance and sustained economic development.

I sincerely hope that you'd feel free to contribute your thoughts and share new ideas and accomplishments for strong collaborations in the future.



A handwritten signature in black ink that reads "Deok Soo Park".

Deok-Soo Park
Director General
Public Governance Programme
OECD Korea Policy Centre

WELCOME NOTE



Distinguished national and international experts,

This is a warmly welcome from your local co-host of the conference. We appreciate very much of your kind acceptance to present and participate in our conference and hope to serve you with heart and soul.

The conference is hosted in Beijing in a right time when Nature's season turns golden and China has committed so much to PPPs and the Chinese PPP market has just evolved into more than 10 trillion, a huge interest here to exchange with you in PPPs. We highly value your time, effort, experience and expertise in the field of PPPs and we are very much looking forward to your wonderful presentations and discussions.

In addition to our rich and busy programs on 13 October, we also arrange two site visits and special workshops on 14 October respectively on China's economic zone development and water environment solution through PPPs. In addition, Beijing is a city with rich culture and history and we would like you to enjoy yourself outside the conference time.

We also hope we could continue to further our exchanges and collaboration through this event. Ensuring Asian development through successful PPPs is our shared value and commitment. We will work together to make a difference with passion, commitment and devotion.



CAO Fuguo

Director, China Institute of Public Procurement and PPP law
Central University of Finance and Economics
Deputy President , China Energy Law Society

SPONSORSHIP AND PURPOSE

The OECD Korea Policy Centre is organizing the 2nd Asian Public Governance (APG) Forum on Public Private Partnerships, co-hosted by China Institute of Public Procurement at Central University of Finance and Economics, and Korea Legislation Research Institute in collaboration with the Directorate for Public Governance and Territorial Development of OECD. The two-day forum held together with the 3rd International Public Procurement Forum will be held in Beijing, China on 13-14 October 2016.

The purpose of the forum is to provide an open and participatory platform to discuss key issues on public-private partnerships (PPPs) as an instrument of regional development, and to gain a better understanding of current challenges and regional trends in the field of infrastructure development in Asia.

OBJECTIVES

The overall objective of the meeting is to discuss current challenges and regional trends in the infrastructure development through PPPs and gain insights on improving legal framework, institutional capacity, and public policy for successful PPPs.

EXPECTED RESULTS

Participants will reach a common understanding of the need for new innovative solutions to an infrastructure challenge specific to the country, sector and project characteristics and gain insights on the prerequisites for successful infrastructure projects with private sector bearing in mind the size, cost and impact.

MEETING ATTENDEES

The event is expected to bring together experts and practitioners in the fields of infrastructure development. It will gather representatives from OECD Secretariat and countries of the Asia-Pacific region, as well as public officials and academics from a various organizations and associations in China.

MEETING FORMAT

The two-day forum will compose of General Sessions and a Study Visit. The Sessions will cover the various facets of PPPs and infrastructure governance while providing more time for discussion and sharing of experiences among the participants.

The study visit to key PPP project sites within the reach of the venue in Day 2 is being organized for delegates to become acquainted with the works of China's projects and development. Further information will be shared in due course.

The working language of the event will be English and Chinese with simultaneous interpretation in both languages. All documentation will be available in English only at www.oecdkorea.org.

PROGRAMME

Day 1 – Thursday, 13 October 2016

08:30 – 09:00 REGISTRATION

09:00 – 09:30 OPENING SESSION

Opening Remarks

- **Park Deok-Soo**, Director General, OECD Korea Policy Centre
- **Ian Hawkesworth**, Head of PPP and Capital Budgeting, OECD

Welcome Remarks

- **Li Junsheng**, Deputy President of Central University of Finance and Economics

Congratulatory Remarks

- **Rhee Ik Hyeon**, President, Korea Legislation Research Institute
- **Mo Xiao Long**, Deputy Director General of PPP Center, Ministry of Finance

09:30 – 10:40 SESSION 1 – Prioritizing Infrastructure Investment and Improving Decision-making

PPPs can be the optimal choice if the adequate circumstances exist, such as, when user financing is possible, there is a need for new innovative solutions to infrastructure challenges and the government wishes to enhance the role of the private sector in delivery of public services. The ownership, finance and delivery of infrastructure projects should take into consideration the country, sector and project characteristics. This session will discuss what the relevant criteria for choosing various forms of private sector participation in infrastructure across various sectors and circumstances. Specifically, this session could address following issues:

- What are the prioritized sectoral and national policy objectives?
- What role does the government wish the private sector to play in the economy?
- How can strong competitive bidding be ensured?
- What is the size and financing profile of the investment?
- What is the potential for cost recovery?
- Is it possible to identify, assess and allocate risk appropriately?

Moderator

- **Ian Hawkesworth**, Head of PPP and Capital Budgeting, OECD

Speakers

- **Xie Fei**, Director of PPP Center, Ministry of Finance, China
- **Frédéric Bobay**, Director of Projects, FIN INFRA, Ministry of Economy, Finance and Industry, France
- **Bekhbat Sodnom**, Executive Director of Mongolian PPP Center, Board Member of Ulaanbaatar City Development Corporation, Mongolia

Roundtable Discussion

10:40 – 10:50 COFFEE BREAK

10:50 – 12:00 SESSION 2 – Necessary Enabling Frameworks for Successful PPPs

The legal framework, institutional capacity and public policy are critical elements if PPPs are to be a success. Infrastructure projects tend to be large, expensive and have a long term impact. This means there are a large number of stakeholders that have strong interests in the project and can potentially undermine a project as it goes through the various stages. Countries need a clear, predictable and legitimate institutional framework, competent procuring authorities, good regulation, and honest interaction with the private sector and trusted consultation with stakeholders. Issues to be discussed in this session include:

- What is the current state in OECD countries with respect to infrastructure frameworks?
- What is the necessary institutional capacity to create, manage, and evaluate PPPs?
- What are the main dangers to projects and how can they be mitigated?
- Do PPP and Infrastructure Units make a difference?
- How do you build trust between the public, the public procurer and the private sector?

Moderator

- **Fuguo Cao**, Director, China Institute of Public Procurement, China

Speakers

- **Camila Vammalle**, Senior Economist, Budgeting and Public Expenditures Division, OECD
- **Tran Viet Dzung**, Head of PPP Office, Public Procurement Agency, Ministry of Planning and Investment, Vietnam
- **Raja Muhammad Azhan Shah**, Deputy Director General, Public Private Partnership Unit, Prime Minister's Department, Malaysia

Roundtable Discussion

12:00 – 13:30 LUNCH

13:30 – 14:40 SESSION 3 – Law Reform for Sustainable PPP: the Main Issues

There have been global fundamental legal reforms regarding public procurement and PPPs during the last decade. At the core of these reforms are many of the particular issues of PPPs, apart from those of the conventional procurement law. The session will address these issues that are critical for successful and sustainable PPPs through exchanges of experiences from different jurisdictions. Issues to be explored in this session include:

- The main issues that a PPP law are to be addressed
- The impact of particular natures of complexities and long-term nature of PPP contract on the design of innovative procurement procedures
- The relationships of conventional procurement, concession and PPPs under a consistent procurement law system
- The main issues of PPPs for sustainability
- Promoting better governance shift of PPPs through the rule of law

Moderator

- **Frédéric Bobay**, Director of Projects, FIN INFRA, Ministry of Economy, Finance and Industry, France
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Speakers

- **Fuguo Cao**, Director, China Institute of Public Procurement, China
- **Kim Jong Cheon**, Research Fellow, Korea Legislation Research Institute, Republic of Korea
- **Ashiqur Rahman**, Director General, Public Private Partnership Authority, Prime Minister's Office, Bangladesh

Roundtable Discussion

14:40 – 14:50 COFFEE BREAK

14:50 – 16:00 SESSION 4 – Selected Country Experience in PPP projects

This session will be devoted to showcasing some concrete PPP projects, both from Asia and from OECD countries.

Moderator

- **Tevita Boseiwaqa**, Director General, Centre on Integrated Rural Development for Asia and the Pacific

Speakers

- **Li Fei**, Beijing Municipal Transportation Commission, China
- **Jeffrey Manalo**, Chief, Monitoring Team, Public-Private Partnership Centre, Philippines
- **Abhilasha Mahapatra**, Director of PPP Cell, Department of Economic Affairs, Ministry of Finance, India

Roundtable Discussion

16:00 – 16:10 CLOSING SESSION

Wrap-up and Reflection

- **Ian Hawkesworth**, Head of PPP and Capital Budgeting, OECD

Closing Remarks

- **Park Deok-Soo**, Director General, OECD Korea Policy Centre
- **Fuguo Cao**, Director, China Institute of Public Procurement, China

17:30 – 20:00 WELCOME DINNER

Day 2 – Friday, 14 October 2016

The study visits will be made to Gu'an Economic Development Zone in Hubei and a PPP demonstration project on environmental wastewater management in Tongzhou district. The visit to each place will compose of 1 hour visiting the project sites and a special workshop for 1.5 hour where we will have a presentation and Q&A hosted by the organizing office.

08:00 **Meet in the Hotel Lobby**

09:30 – 20:00 **Visits to China's Key PPP Project Sites**

09:30 – 12:00 **Gu'an Economic Development Zone (Hebei Province, Langfang)**

Gu'an New Industrial City is located 50 kilometers south of the Tiananmen Square in Beijing, in the heart of the greater Beijing. More than ten years ago, Gu'an was a typical agricultural county, where fishing tackles, casings, cartridges and plastic were the four mainstays supporting the County's industry. On June 28, 2002, the foundation of the Gu'an Industrial Park was laid, and a prelude to rapid development of Gu'an was commenced. Inviting global wisdom from more than 40 masters in urban strategy, industry research and spatial planning from nine countries and regions led to combine international success experience with the actual situation of the region to outline the future development prospect of the Park, and it now the characteristic of the parks in Gu'an now includes Gu'an Aerospace Industrial Park, Gu'an Satellite Navigation Industrial Park, Gu'an Peptide Valley Biomedical Industrial Park, Gu'an E-commerce Industrial Park, and Gu'an New Material Industrial Park.

12:00 – 14:00 **Lunch**

15:00 – 17:30 **Clean Water PPP Demonstration Project in Tongzhou District (Beijing)**

The project of water environment comprehensive improvement of Tonghui River (Tongzhou section) is an important component of core area construction of Tongzhou new city and one of the vital factors of promoting other projects including cross-river bridge, cross-river tunnel, metro line M6, reconstruction of Xihaizi Park and waterfront area along the Grand Canal. The current cement-made revetment wall on both sides of Tonghui River could not meet the public's need for waterfront leisure due to its low water level and deep river channel. Thus the river control project took place to broaden the width of the river, ease the slope protection on both sides, and enhance the green landscape in order to build a waterfront green belt along the river. In addition, given Tonghui River is the municipal drainage river, Tongzhou District built a water purification wetland to provide water source for the waterfront area and Xihaizi Park as well as improve the quality of the river through the wetland purification system and water circulation. The first-stage project of water environment comprehensive improvement of Tonghui River covers Baliqiao (within Tongzhou District) to Wuhuqiao (flow into the river mouth of North Canal), a total length of about 4.3km, of which the core area section is 1.2km long.

18:00 – 20:00 **Dinner**

21:00 **Arrival to Hotel**

SPEAKER PROFILES



Ian Hawkesworth

*Head of Public-Private Partnerships and Capital Budgeting,
Public Governance and Territorial Development Directorate, OECD*

Ian Hawkesworth is Head of Public-Private Partnerships and Capital Budgeting in the Public Governance Directorate at the OECD. In this capacity he manages the Network of Senior Infrastructure and PPP Officials and its associated work program. He is responsible for comparative studies, country reviews, and government advisory services. He is currently finalizing reviews of the UK and the Philippines, managing the OECD-AFDB project on PPP framework strengthening in Tunisia and contributes to the G20 Working Party on Infrastructure under the Turkish 2015 Chairmanship. His paper 'Towards a framework for the Governance of Infrastructure' was welcomed by G20 Finance Ministers in November 2015. Ian led the work that culminated in the 2012 OECD Recommendation for Public Governance of Public-Private Partnerships that brings together the collective best practices for how the public sector should manage PPPs. This now forms part of OECD 'soft law'. Ian also works on public finance issues, particularly with respect to fiscal risks, and has led a number of country reviews of Russia, Poland, Bulgaria, Greece, Australia and Indonesia. Before joining the OECD Ian was Head of Section in the Budget Department of the Ministry of Finance in Denmark. He led the implementation of accrual budgeting and oversaw the budgets of the Ministry for Agriculture and the Ministry for Industry, Commerce and Housing. He has MA from the London School of Economics (UK) and the University of Copenhagen (Denmark) and was associate professor at the latter for a number of years.



Xie Fei

*Acting Head and Researcher of Information Management
PPP Centre of the Ministry of Finance*

Xie Fei is Head of Information Management in the PPP Center of the Ministry of Finance. In this capacity he is responsible for the platform system of integrated information in the PPP Center, exploitation and construction of PPP project library, and he is also in charge of collecting and selecting PPP enquiry agencies in China and editing the draft of selecting regulatory framework. He is currently responsible for management of website of the PPP Center (<http://www.cpppc.org>) and Wechat public account number 'Dao PPP', the technical supporting for the Ministry about Global Infrastructure Facility. He participates the PPPs training for local government, social capital and financial institution, also works on collecting program in the Ministry. He is a Chinese expert to Asian Development Bank, and has been the editor for a number of books and publications such as the Government and Social Capital Cooperation Model and Operational Guidelines, the Guidelines of PPP Emerging Markets, Chinese Electronic of Shanghai Xin Village Industrial Zone Gas Thermal Tri-generation Renovation Project, and Management of Financial Commitments for PPP. He has Bachelor of Science and Master of Science from the University of Beijing.



Mr. Frédéric Bobay

*Project Manager at the Infrastructure Finance & PPPs Unit - FIN INFRA,
Directorate-General of the Treasury, Economic and Finances Ministry, France.*

Frédéric Bobay is Project Manager in FIN INFRA, the French Infrastructure Finance & PPPs Unit, at the Directorate-General of the Treasury in the Economic and Finances Ministry in Paris. He manages reviews of PPP assessments for infrastructure projects in France. He is responsible for international cooperation on PPP and infrastructure finance and is in charge of following PPP and infrastructure issues in several international institutions (OECD, G20, UNECE, EU...). Before joining FIN INFRA Frédéric held several positions at the French Treasury, in charge of: official development assistance ex post evaluation; public finances especially performance-based budgeting; European Union Affaires, including as French delegate to a Working Group of the Economic Policy Committee of the Economic and Financial Affairs Council. He previously had some experience in international institutions. He has a master from La Sorbonne University and was a lecturer at the *French Institut d'Etudes Politiques* in Paris.



Bekhbat Sodnom

*Executive Director of Mongolian PPP Development Center
Board Member of Ulaanbaatar City Development Corporation, Mongolia*

Bekhbat Sodnom is Executive Director of Mongolian PPP Development Center. He serves as Board Member of a newly established Ulaanbaatar City Development Corporation, an investment arm, which aims to assess and implement PPP's and private sector initiated investment projects. Prior to his current responsibilities, he served as expert in the Aid Coordination Unit under the Prime Minister's Office and as advisor to Parliamentary standing committee, Minister of Construction and Urban Development, and to Minister of Health. He was a lead consultant on private sector participation in power sector, and in establishment of Health promotion foundation in Mongolia. He was advisor to Parliamentary Ad hoc committee on PPP when he and his colleagues drafted the State Policy on PPP's and the Law on Concession, which were later adopted by Parliament in 2009 and 2010 respectively. From 2012 until 2014, he was DG of Innovation and PPP department of Ministry of Economic development. He provided consulting services to ADB, WB, EBRD, WHO, UNDP and others. He conducted ADB's Mongolia Country Assistance Program Evaluation, the first country assessment of private sector development and governance. He was appointed as first Honorary consul of the Philippines to Mongolia. He has BA degree in Finance and Credit from Russian Plekhanov Academy of National Economy and MA in International Development Policy from Duke University in North Carolina, USA.

**Fuguo Cao**

*Director, China Institute of Public Procurement,
Central University of Finance and Economics, People's Republic of China*

Fuguo Cao is Professor of Law at Law School of Central University of Finance and Economics and directs the China Institute of Public Procurement Studies. He is the Director of the recently awarded Legislative Research Program on PPP by the National Planning Office for Social Science and sits on the Review Panel for national PPP model projects by Ministry of Finance. He was a Visiting Scholar to Nottingham University Law School and Fulbright Visiting Scholar at George Washington University Law School. He served the Working Group and Expert Group preparing China's Bidding Law, and Government Procurement Law and Regulations on Concession in Infrastructure Sector. He is currently serving the UNCITRAL Expert Group on PPP law reform. He edits China Public Procurement Law Review and sits on the Editorial Boards of Journal of Chinese Government Procurement (China based), Public Procurement Law Review (European based), Journal of Government Procurement (USA based), International Journal of Public Sector Management (UK based), and Journal of Malaysian and Comparative Law (since 2013).

**Camila Vammalle**

*Senior Economist, Budgeting and Public Expenditures,
Public Governance and Territorial Development Directorate, OECD*

Camila Vammalle is an economist/policy analyst at the Budgeting and Public Expenditures division, BUD (Public Governance and Territorial Development directorate). She is responsible for the joint Senior Budget Officials-Health Network on the Fiscal Sustainability of Health Systems, and for the Latin-American and Caribbean Senior Budget Officials Network, and coordinates the division's work on sub-national finances and budgeting. Prior to joining BUD, she worked for the Regional Development Policy division, where she specialized in sub-national public finances, and multi-level governance. She contributed to the OECD Network on Fiscal Relations across Levels of Government, and co-ordinated in in-depth country specific Territorial Development reviews. Camila holds a bachelor degree in Economics from the Universidad de San Andrés (Buenos Aires, Argentina), and a PhD in Economics from Sciences Po (Paris, France).

**Tran Viet Dzung**

*Head of PPP Office, Public Procurement Agency,
Ministry of Planning and Investment, Vietnam*

Mr. Tran Viet Dzung is currently the Head of PPP Office under Public Procurement Agency, Ministry of Planning and Investment of Vietnam. This Office is the focal point for implementing PPP program in Vietnam. He proactively participated in drafting PPP Decree and Decree No. 30/2015/ND-CP on PPP investor selection which has just been issued in February and March 2015, respectively. These two Decrees remarks Vietnam's effort in creating a transparent and favourable environment for private investment in public infrastructure development in Vietnam. He graduated from Hanoi University of Civil Engineering in Vietnam and achieved a Master Degree of Science in Construction Engineering and Infrastructure Management (CEIM) in the Asian Institute of Technology (AIT), Bangkok, Thailand.



Raja Muhammad Azhan Shah

*Deputy Director General (Infrastructure), Public Private Partnership Unit,
Prime Minister's Department, Malaysia*

Raja Muhammad Azhan Shah is Deputy Director General of Infrastructure division at the Public Private Partnership Unit under the Prime Minister's Department (EPU). Joined as an Administrative and Diplomatic Officer at the Economic Planning Unit in 1995, he has served the EPU for more than two decades by assuming numerous positions. Prior to his current position, he has worked in the Social Service Section, Legal Affairs Division, Public-Private Partnership Fund Facilitation Unit, Public-Private Sector Cooperation Section, and Infrastructure and Public Amenities Section. He has obtained MA in Development Economics from Vanderbilt University, USA and diploma in Public Management.



Jong Cheon Kim

*Research Fellow, Office of Global Law Research
Korea Legislation Research Institute*

Jong Cheon Kim is the Research Fellow at the Office of Global Law Research, Korea Legislation Research Institute. He received a doctoral degree in law from Chung-Ang University, where he majored in administrative law. He is currently serving as a member of Energy Safety Expert Committee of the Ministry of Trade, Industry and Energy, as a Legal Advisor to the Ministry of Government Legislation of Korea, and as a policy research fellow of the National Emergency Management Agency. He has taught administrative law at Chung-Ang University, Dankook University, Korea National Open University, and Uiduk University.



Ashiqur Rahman

*Director General, Public Private Partnership Authority, Prime Minister's Office,
Bangladesh*

Ashiqur Rahman is the Director General (Engineering) of PPP Authority. He is responsible for the identification and feasibility of the PPP Projects, review feasibility studies, preparation of the policy and guidelines for PPP Projects, monitoring and management of PPP Project(s) and its associated work program. He is currently reviewing the rules for National Priority PPP Projects, monitoring and coordinating of the PPP Projects in the transport sector of Bangladesh. Before joining the Prime Minister's Office Rahman was the Project Director of Mayor Hanif Flyover PPP Project in Dhaka City since inception to operation in the Dhaka City Corporation. The Flyover is the longest elevated corridor in Bangladesh and also the first successful PPP Project in the country.



Tevita G. Boseiwaqa Taginavulau

Director General

Centre on Integrated Rural Development for Asia and the Pacific

Tevita G. Boseiwaqa Taginavulau has recently joined CIRDAP as Director General. He began his career as a secondary school teacher and rose through the ranks to the upper echelon of the Fiji Public Service where he served as a Permanent Secretary. He has worked in various Ministries within Fiji's Public Service in a span of 31 years, including the Ministry of Education, Office of the Prime Minister, Ministry of Indigenous Affairs, Ministry of Provincial (Rural) Development & Disaster Management, Ministry of Defense and National Security and Ministry of Lands & Mineral Resources. While serving in these Ministries, he has gained wide experience and exposure in research and policy formulation, rural development, rural education, land and mineral resource management, institutional strengthening and human resource development. He was also instrumental in planning and implementing Fiji Government Reforms relating to his previous positions, which include the Land Reform through the Committee on Better Utilisation of Land, Integrated Rural Development Framework, Geospatial Information Management Initiative, among others. He has been a Chairperson and member of various Government Boards and Committees. He has obtained MBA from the University of the South Pacific, Post Graduate Diploma in Development Studies, and in Education.



Li Fei

Beijing Municipal Commission of Transport

Li Fei an engineer of Department of Development & Planning at Beijing Municipal Commission of Transport. In this capacity he manages the planning and management of transport infrastructure in Beijing, investment and financing of transport infrastructure in Beijing. He is currently finalizing reviews of Airport Rail Transit PPPs program at Beijing. Li led the work that rail transit of Line 4, 14 and 16 in Beijing, and he also works on highway issues in the national way of 110 at the second stage of BOT program, and has led rail way at Xingyan and Tongzhou. Before he join in the Department of Development & Planning at Beijing Municipal Commission of Transport, he worked in Department of Highway Management in Beijing. He was invited in the training about experience of PPPs program of highway, which was hold by Treasury PPP Centre in Mar. 2016 and National Development and Reform Commission in Jun. 2016. He has Master of engineering and has the title of a technical post of engineer.

**Jeffrey I. Manalo**

*Officer-in-Charge, Project Monitoring Division
Public-Private Partnership Center of the Philippines*

Jeffrey Manalo heads the Project Monitoring Division of the Public-Private Partnership (PPP) Center of the Philippines. He manages the team in-charge of monitoring the progress and facilitating the smooth implementation of awarded PPP projects in various sectors, such as toll roads, railways, airports, integrated transport system, and water infrastructure, among others. Since he joined the Center in 2011, he has been actively involved in key facets of the PPP Program including project management, policy and program development, as well as capacity building and knowledge management. He was also given a brief assignment at the Department of Transportation and Communications' Office of the Undersecretary for Planning and Project Development in 2014. Prior to joining the PPP Center, he also served as a Research Specialist at the Local Government Academy of the Department of the Interior and Local Government. He graduated from the University of the Philippines-Diliman with a degree in Public Administration. Currently, he is finishing his master's degree in Development Policy at the De La Salle University-Manila.

**Abhilasha Mahapatra**

Director, Public Private Partnerships, Ministry of Finance, India

Abhilasha Mahapatra serves as a director of PPP Cell of the government of India. She handles the entire gamut of issues pertaining to PPP policy, schemes and programmes for mainstreaming PPPs in India. This includes PPPAC appraisal of PPP projects of the Central line ministries for approval of the Cabinet Committees, implementation of the Government of India's financial support schemes like Viability Gap Funding, supporting transaction advisory and project development activities through the India Infrastructure Development Fund (IIPDF), facilitating and implementing Technical Assistance Programmes from bilateral and multilateral agencies and PPP Capacity Building programmes. In charge of the DEA's PPP pilot project initiative, whereby projects in challenging sectors are structured and up-scaled by developing model documents and schemes and a programmatic approach to project development is promoted, she has successfully developed frameworks for PPPs in Health, Education, Cold Chain Infrastructure, Solid Waste Management with Waste to Energy, and Rural development Sector, Municipal Bond Financing for Urban Local Bodies and ToolKits for Post Award Contract Management. Also handling dedicated and knowledge exchange initiatives on PPP best practices with foreign governments, she has been conducting knowledge exchange programmes for government officials from Asian and African countries, sharing India's PPP experience and international best practices. As an officer of the Indian Revenue Service, she has also held several key assignments in the tax assessment and enforcement wings of the Central Board of Excise and Customs of India in the course of her career. She holds a Master's Degree in Economics.

ORGANIZING PARTIES

OECD-KOREA Policy Centre Public Governance Programme



The OECD Korea Policy Centre has its mission in disseminating advanced public policy systems to the Asia-Pacific region in cooperation with the OECD. Established by a Memorandum of Understanding between the OECD and the government of the Republic of Korea, the Centre's Public Governance Programme seeks to be a bridge between the OECD and the Asia-Pacific region, sharing OECD member countries' public governance policy experiences with non-members. It regularly holds international meetings and capacity building programmes on governance topics including public innovation, local finance, public-private partnership and regulatory reform.

Organisation for Economic Cooperation and Development Budget and Public Expenditures Division



The Budget and Public Expenditures Division under the Public Governance and Territorial Development of OECD is concerned with the overall functioning of the budgeting system, promoting aggregate fiscal discipline, the effective allocation and relocation of resources, and the efficient management of government. As such, it is involved with the whole budgeting cycle—formulation, approval, implementation, and audit. The division is also responsible for the OECD's extensive programme of cooperation with non-Member countries on budgeting and public expenditure issues.

China Institute of Public Procurement



China Institute of Public Procurement (CIPP) is an academic research, development and education center in China based in Central University of Finance and Economics, a national public university in China. CIPP is a member of the expert group reviewing the Chinese national PPP demonstration project. CIPP has carried out numerous national research projects supporting China's procurement law reform and accession to WTO Government Procurement Agreement, and its members have close collaboration and exchanges with colleagues in Asia, Europe, America, Africa and international institutions such as OECD, World Bank, UNCITRAL, EU and UNECE. Currently, CIPP is developing the institute into a Chinese academy of PPP focusing on law, governance and best practice.

Korea Legislation Research Institute



The Korea Legislation Research Institute works for the purpose of supporting national legislative policies, and promoting timely and accurate dissemination of legislative information, as well as assisting the general legislative activities by systematically collecting and managing the legislative information, and investigating or researching juristic and legislative issues with extensive expertise.

OECD KPC PUBLIC GOVERNANCE PROGRAMME



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